

7 January 1966

MEMORANDUM FOR: Assistant Director/Scientific Intelligence  
SUBJECT: Final Report on 1964 OSI Seminar for  
Consultants and Contractors on Guided  
Missiles and Space

1. With the distribution of the Seminar proceedings and the receipt and analyses of all comments and suggestions from participants, all work connected with the OSI Seminar for Consultants and Contractors has been completed. This final report summarizes the salient features and the reactions of the participants.

2. The salient features are:

a. 42 visitors and 139 CIA employees participated on 17 through 20 March 1964.

b. The daily sessions averaged 150 attendees, 75 being in the auditorium on the average at any particular time.

c. Facilities, arrangements and security were highly satisfactory.

d. Almost the entire top echelon of invitees failed to attend.

e. Copies of the proceedings of the Seminar have been distributed beginning in September, 1964; the last on 4 January 1966.

25 YEAR  
RE-REVIEW

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3. The reaction of the participants is uniform on some aspects of the Seminar, and varied on other aspects. The reaction given by each was naturally from his own viewpoint and varied in accordance with his own starting point. The attachment charts these reactions.

a. From the viewpoint of the contractors and consultants, the Seminar was successful. There was almost unanimous agreement on this point, [redacted] being the only dissenter, feeling they gave far more than they received. There was almost universal agreement the Seminar should be repeated regularly. Some recommended changes to the Seminar, both in content and in methodology.

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b. From the standpoint of OSI, the Seminar must be considered a clear success. The goal was "to exchange technical information and analytic methodology among the OSI contractors, consultants, and analysts who make up the CIA missile and space technical intelligence effort"...so that the progress of one may be exploited by all". These goals were met.

4. Recommendations:

a. The Seminar should be repeated, not routinely on a periodic basis, but when knotty situations make this technique potentially attractive. The timing should be keyed to objectives like the MX.

b. Future seminars should be fragmented into areas in which all participants have a common interest and common responsibility. For example, it may be desirable to hold a Space Seminar, an ICBM Seminar, a Chinese Seminar, etc. This is not an indictment of the past Seminar because it was desirable to hold one such broad seminar to prepare a common base for subsequent fragmented seminars.

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c. Future seminars should open with a few clear questions to be answered, and close with the best possible answers. Dr. Dore's suggestions about this technique is worthy of careful study.

d. Future seminars should include presentations of opposing viewpoints on all vitally important topics, even if it is necessary to invite speakers from other intelligence agencies.

e. The seminar proceedings should be simplified (such as merely tying together copies of all talks, and committee reports) and mailed to participants within a week of the close of the seminar.

f. Possible topics for next seminar are:

1. The Soviet Manned Lunar Program

2. Characteristics of Third Generation Soviet ICBMs

3. Status of the Chinese Missile Program

g. Facilities, arrangements, and security were ideal in the Seminar and should generally be followed in future seminars.



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Special Assistant  
Ballistic Missiles and Space Division/SI

Attachment:

Chart of Responses from  
Consultants and Contractors

Distribution:

Orig + 1 = FSO  
1 = IPS  
2 = [redacted]  
3 = D/C BMSS  
1 = PMSAC

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OSI/BMSD

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